

CONSULTING & ADVISORY

IMPACT 360°

HIGH-IMPACT ORGANIZATIONAL **TRANSFORMATION**

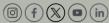
Álvaro Marín Malumbres

High-Impact Leadership & Teams Specialist

Associate Member at Huete&co

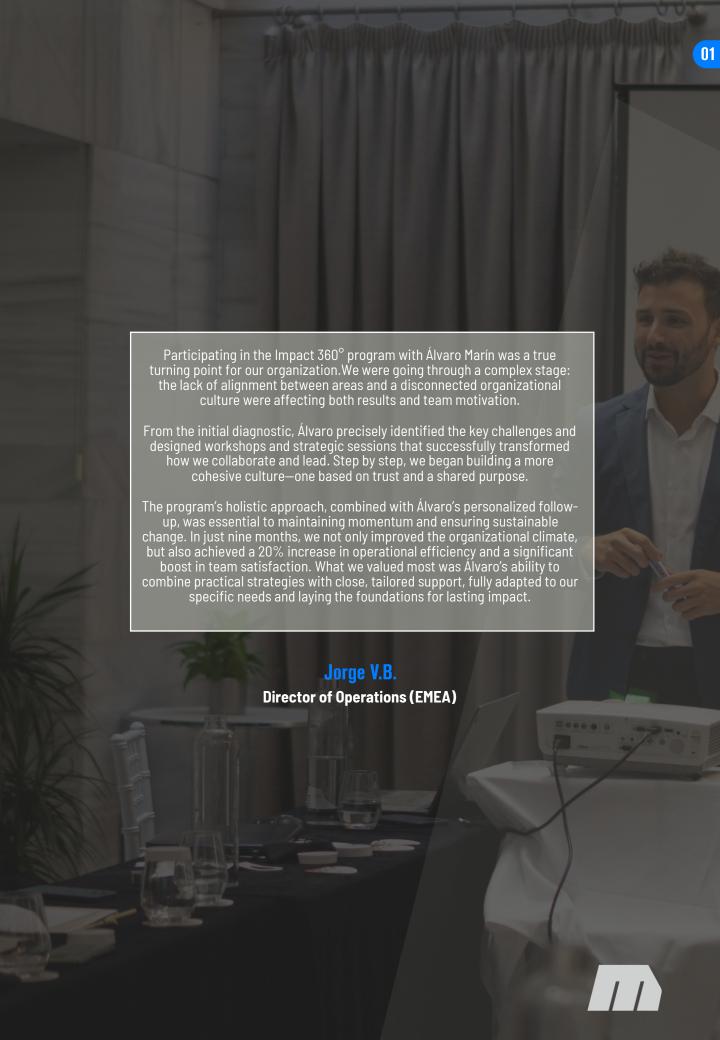
- **12** Countries
- **120** Companies
- **25.000** Professionals

www.marinmalumbres.com









Consulting & Advisory (IMPACT 360°)

A comprehensive organizational transformation program

IMPACT 360° is a fully personalized journey designed to transform teams and organizations into engines of sustainable high impact. This program **addresses both the internal culture and the visible behaviors of the team**, ensuring a profound, tangible, and lasting change that aligns individual mindset with collective purpose.

What makes Impact Mindset 360° unique?

- Holistic Transformation: Goes beyond technical improvements to work on the cultural and behavioral foundations of the organization.
- Strategic Approach: Combines practical tools, personalized mentoring, and continuous follow-up to ensure sustainable results.
- Tangible Outcomes: Each phase is designed to break down barriers, build resilience, and foster cohesion, with clear KPIs to measure impact.

Process Structure

A sustainable transformation journey

With a **6 to 12-month duration**, IMPACT 360° combines **four key phases** to address the unique challenges of every organization:

- **1. Initial Diagnostic:** Identifies key opportunities for improvement.
- **2. Tailored Workshops:** Boost collaboration and collective alignment.
- **3. Individual and Cross Mentoring:** Drives growth and team cohesion.
- Strategic Follow-Up: Ensures the sustainability of change over time.





I. Diagnostic: understanding the current state

- Individual Interviews

Identify key opportunities through in-depth conversations with leaders and core teams.

- Organizational Climate Analysis

Map internal dynamics to detect strengths, weaknesses, and critical areas for improvement.

- Tailored Surveys

Design customized tools aligned with your organization's reality to obtain precise, actionable data.

II. Workshops: Activating Collaboration

- Tailored Sessions

Create practical spaces aligned with the strategic objectives of each area or team.

- Interactive Dynamics & Facilitation

Foster creativity and team cohesion with immersive activities designed to drive transformation.

- Transformation Office

Establish a strategic hub to coordinate and guide the key processes of organizational change.

III. Mentoring: Personalized Empowerment

- 1-to-1 Coaching

Work individually with leaders to unlock their full potential and strengthen strategic leadership.

I- nternal Cross-Mentoring (Intergenerational) Promote intergenerational learning to align

experience with renewed energy.

- Buddy System

Build internal support networks to ensure knowledge transfer and smooth implementation.

IV. Follow-Up: Diffusion & Impact

- Progress Reports (KPIs)

Continuously evaluate progress with clear indicators and measurable objectives.

- Action Plans

Design implementation strategies that ensure the continuity and long-term impact of transformations.

- Transformation Committee

Consolidate sustainability with responsible leaders who oversee, scale, and amplify change.



Month 01 M 02 M 03 M 04 M 05 M 06 M 07 M 08

Lunch

- Conceptualitacion
- Implementation methodology

I. Diagnostic

- Individual interviews
- o Organizational climate análisis + results
- Tailor-made surveys

II. Workshops

- Tailored sessions
- Interactive dynamics & facilitation
- Transformation office
- Identification of Change Agents (CAs)
- Project portfolio definition
- Strategic priorities selection
- Creation of teams and task forces

Recalibration

- Adjustments to address non-performing areas
- o Bi-monthly review: what's working, what's not, and what to incorporate

III. Mentoring

- 1-to-1 mentoring (individual self-development projects "ALI")
- Internal cross-mentoring (intergenerational)
- Buddy system implementation
- Train-the-trainers program for Change Agents
- Identification of key behaviors for rollout

IV. Follow-up

- Progress reports (KPIs)
- Action plans
- Transformation committee (monthly meetings)
- OKR-based implementation
- Organization-wide rollout

Intellectual Diet

o Incorporation of readings, exercises, and books to complement the transformation process

*Project duration ranges from 6 to 12 months, depending on the company's context and dynamics.



The IMPACT 360° methodology combines the structure of its four key blocks—Diagnostic, Workshops, Mentoring, and Follow-up— with the transformative depth of the 8 stages of our model. This approach ensures that every step of the change process, from individual self-awareness to collective implementation, is fully interconnected in a continuous cycle of learning, action, and evolution.

Value Proposition

Beyond a transformation process

Authentic transformation happens when each team member connects with their full potential and aligns it toward a collective purpose. IMPACT 360° goes **beyond skills development** by redesigning team mindset and providing the tools to create leaders who can thrive and drive transformation in today's competitive, ever-changing environments

Key Benefits

What can you expect from IMPACT 360°?

- Transformational leadership development: empowering leaders to drive change and build resilient, adaptable organizational cultures.
- + **Stronger commitment and trust**, fostering collaboration and high-performance dynamics across teams.
- Significant improvement in effectiveness and organizational agility, enabling proactive adaptation in highly competitive environments.
- + **Generation of measurable and sustainable results**, supported by KPIs strategically aligned with the organization's objectives.

Strategic Alliance

Senior consulting team from Huete&co

We count on the expertise and best practices of 30+
professionals across 9+ countries from Huete&co, led by
Professor Luis Huete (IESE Business School), with whom Álvaro
Marín collaborates as an Associate Member. This network amplifies
our capacity to address complex challenges and design tailored
high-impact solutions.

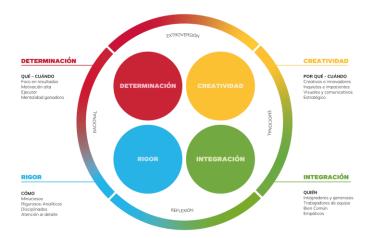


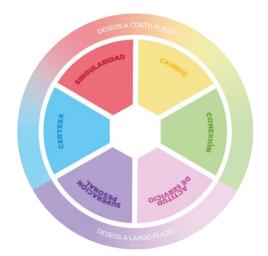
Leadership Insights Test (LiT Our propietary diagnostic tool

The **Leadership Insight Test (LiT)** is a self-awareness tool designed to explore and understand two interconnected dimensions: the unconscious emotional drivers behind our decisions and the visible personality we project in public settings (the "four vitamins").

With this diagnostic, participants gain a complete view of themselves: deep introspection "inside" and a better understanding of their impact "outside".

Fully **online and adaptable** to the specific needs of each program, LiT ensures that every participant can identify key areas for personal and professional growth, laying a solid foundation for transformation.







What does LiT evaluate?

4 Vitamins

Determination to produce Rigor to manage and structure **Creativity** to innovate **Integration** to empathize and connect

6 Emotional Needs

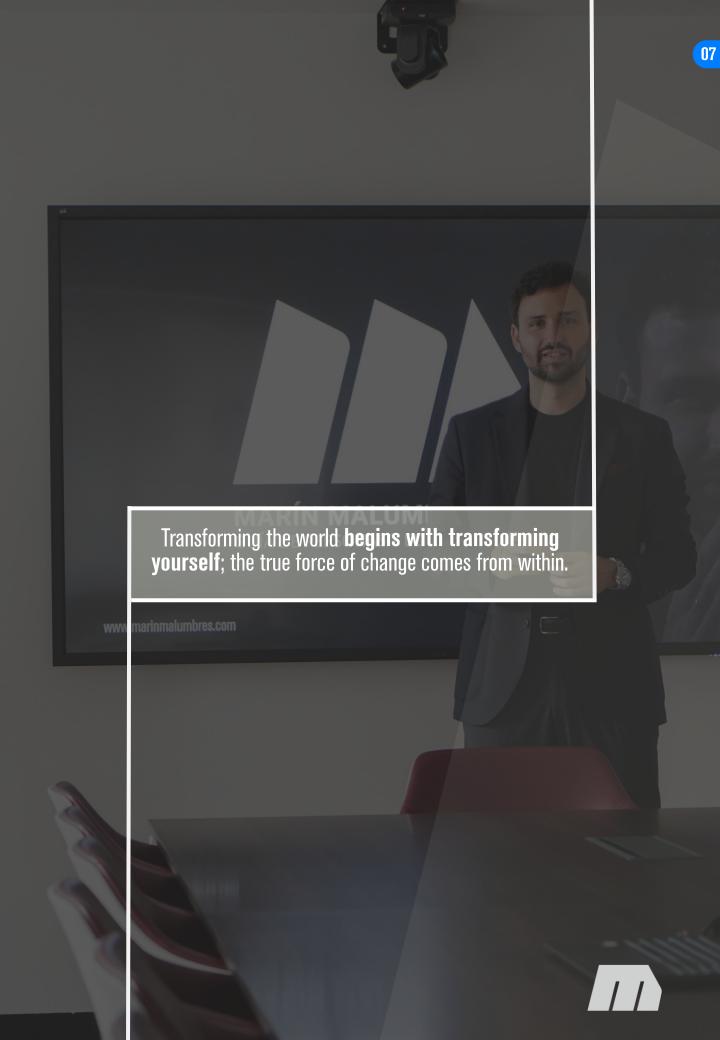
Certainty/safety and security Uniqueness/mastery and recognition Change/novelty and challenge Connection/harmony and belonging **Growth** / personal achievement Contribution / service to others

LiT example:



Each participant receives a personalized report of approximately 25-30 pages, providing insights that become the foundation for sustainable self-leadership and impact.





Marín Malumbres

Inspire | Transform | Lead

Empowering High-Impact Teams and Leaders

Education & Certifications

Álvaro holds a Law Degree, a Master's in European Law, and an LL.M. in International Law from ISDE (Instituto Superior de Derecho y Economía). He has completed executive programs in high-performance teams, positive psychology, and people management at institutions such as Google New York, Dale Carnegie Institute, Adizes Institute Worldwide, and IESE Business School (Spain). He is a certified Executive Coach in both the Leadership Circle Profile (TLCP) and the Leadership Insights Test (LiT), offering a holistic perspective on leadership and organizational transformation. Additionally, he holds a Master's Degree from the Instituto de Desarrollo Interior (IDI).

Professional Experience – Europe & United States

Álvaro began his career as a lawyer specializing in Litigation and Arbitration, working at leading firms such as Clifford Chance, FYR Legal, and the Spanish Consulate in Edinburgh, with assignments across Brussels, Luxembourg, and Barcelona.

After more than five years as Project Manager at Huete&Co, the consulting firm of IESE Business School professor Luis Huete, he joined the firm as an Associate Member, focusing on high-performance teams and organizational development.

He later moved to New York, where he served as Business Development Manager at Rebelbase, a startup accelerator based in Manhattan, helping entrepreneurs scale their ventures through innovation and strategy.

Consultant, Trainer & Key-note Speaker

Álvaro currently designs and leads strategic and cultural transformation projects, collaborating with top-tier consultancies such as Huete&Co (Spain) and The Chalfont Project (UK).

As an educator and keynote speaker, he partners with institutions like Forbes Sagardoy Business School and the Power Business School, where he serves as Academic Director of the High Impact Skills Executive Program (PDD). He also teaches as a visiting professor at University of Navarra, TECNUM, San Telmo Business School, CEU San Pablo, Cardenal Herrera, and ISDE. His international teaching experience includes work with Bard College (New York), Seminarium (Peru), the Madrid Chamber of Commerce, and University of São Paulo (Brazil).

Global Impact – Clients in 12+ Countries

He has advised and supported organizations across twelve countries, including: HAIFA GROUP, SHAMIR, and NETAFIM (Israel); APECOSE, AJE, T-FORMA, and SEMINARIUM (Peru); TEQUILA OLLITAS, NUCLEA, IGNITE, and ELITE INDUSTRIAL (Mexico); GRUPO FERRALIA (Dominican Republic); BLP Legal (Nicaragua); HAMAYESH FARAZAN (Iran); REBELBASE and ACCELERATION GROUP (New York); PHILIP MORRIS (Portugal); LEROY FOOD (Norway); RATISBONA (Germany); REGENT GROUP (London); and in Spain: SEUR, PWC, KPMG, ECOEMBES, NORAUTO, ORBIA, BAXTER, CHIESI, NOATUM LOGISTICS, TÉCNICAS REUNIDAS, ADIF, CANARIENSE, BANCO DE ESPAÑA, ESCOEM, IPG MEDIABRANDS, PARIS 64, INMODE, INTERNATIONAL ADVERTISING ASSOCIATION, DYNAMIUM, RED LEAF, and KELLS COLLEGE, among others.

Publications & Personal Values

Álvaro is co-author of "Vitaminas y Vacunas para la Empresa de Hoy" and contributor to "Dirigir y Gobernar". He authored the IESE Technical Note "The Role of Measurement in Improvement Processes: The OKR Methodology" and has published in Harvard Deusto, including the articles "The 4D Model of High-Performance Teams" and "From High Performance to High Impact."

Originally from La Rioja and based in Zaragoza (Spain), he is passionate about good people, sports, and wine (WSET Level 2 certified). He is also a Red Cross Spain volunteer. Álvaro believes deeply that authentic leadership and kindness are the keys to building lasting impact in people and organizations.

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